

## **BGS Trainees Leadership and Management Weekend 2019 – Recommended Reading**

The following reading list is non-compulsory but it covers some important recent papers that will shape leadership and management agendas for geriatricians over the coming years alongside more generic issues of which you should be aware. The list is not exhaustive and has been whittled down to give a primer ahead of the course. It's all great stuff – one or two items from each section regarded as really essential for future leadership roles and consultant interviews have been highlighted with a \*\*.

### **1. A useful overview**

\*\*[David Oliver, Catherine Foot, Richard Humphries – Making our Health and Care Systems Fit for an Ageing Population](#)

### **2. Integration of Health and Social Care**

[Future NHS Funding: Commission on the Future of Health and Social Care in England – Barker commission](#)

\*\*[Integrated care: Our work on joined-up health and care services](#) (Updated 2019) – multimedia source

[Caring for the whole person Physical healthcare of older adults with mental illness: integration of care](#) (Updated 2019)

### **3. Changes in models of working for the NHS as a whole**

[NHS Five Year Forward View](#) (Updated 2019)

[NHS New Care Models](#)

\*\*[The Next 10 Years: The NHS Long Term Plan](#) (Updated 2019)

### **4. Changes in models of working for General Practice**

\*\*[Avoiding Unplanned Admissions Enhanced Service Specification](#)

### **5. Changes in models of working for Acute Hospitals**

\*\*[Report of the Future Hospital Commission](#)

### **6. Changes in the Shape of Medical Training**

[Shape of Training Final Report](#)

\*\*[JRCPTB New Internal Medicine Curriculum and Physician Training Pathway](#) (Updated 2019)

## **7. Recent BGS Guidelines to Improve Quality of Care (all links updated 2019)**

\*\*[BGS Quality Improvement Best Practise Guide – Updated 2019](#)

[Fit for frailty](#)

[Quest for Quality](#)

[Care Home Commissioning Guidance](#)

[The Silver Book](#)

[The Blue Book](#)

[Best Practice Guide for Peri-operative Care of Older People](#)

## **8. Enhanced Care for Care Homes**

\*\*[The Framework for Enhanced Health in Care Homes](#)

## **9. Benchmarking**

\*\*[Healthcare Quality Improvement Partnership \(Updated 2019\)](#)

[National Emergency Laparotomy Audit \(NELA\) \(Updated 2019\)](#)

[National Audit of Intermediate Care](#)

[National Hip Fracture Database](#)

[National Audit of Inpatient Falls](#)

[National Audit of Dementia \(Updated 2019\)](#)

## **9. Case finding**

\*\*[The Electronic Frailty Index](#)

## **10. Lay perceptions**

\*\*[BGS/Age UK/Britain Thinks Report on Lay Perceptions of Frailty](#)

## **11. Quality Improvement**

\*\*[The Health Foundation: Quality Improvement Made Simple](#)

[The Institute of Medicine - Crossing the Quality Chasm](#)

[The Acute Frailty Network](#)

[Fallsafe](#)

[The Academic Health Sciences Network Atlas](#)

## **12. Patient Safety**

\*\*[The Berwick Report into Patient Safety](#)

## **13. Leadership and Management**

\*\*[Developing Collective Leadership for Healthcare \(Updated 2019\)](#)

[A Review of Contemporary Leadership Theory](#)

[The NHS Leadership Academy](#)

[The NHS Leadership Framework](#)

## **14. Inspection and Regulation**

\*\*[The CQC: How we inspect](#)

## **15. Useful videos to make your case**

[HSJ: Mrs Andrew's Story](#)

\*\*[The Kings Fund: How does the NHS in England Work](#)

[The Kings Fund: Sam's Story](#)

[The Last 1000 Days](#)

[The Optimal Study: Key Findings professionals/Policy/health-andwellbeing/report bgs frailty language and perceptions.pdf?dtrk=tr ue](#)

## **Recommended Website Resources**

[BGS](#)

[Health Foundation](#)

[HSJ](#)

[BMJ](#)

[BBC Health](#)

[Nuffield Trust](#)

[Kings Fund](#)

[Faculty of Medical Leadership and Management](#)

[RCP](#)

[NHS Confederation](#)

[RCGP](#)

[RCN](#)

[RCP Future Hospital Programme](#)

[NHS England](#)

[NHS Scotland](#)

[Health in Wales](#)

[Health and Social Care Northern Ireland](#)